TOWN OF INDIAN RIVER SHORES

APPROVED BUDGET Fiscal Year 2025

Approved on September 24, 2024

^{*} Amounts related to 2024 reserves are subject to change.

Table of Contents

Budget Message	1
Budget Summary & Other Information	
Budget Summary	3
General Fund Reserves	4
General Fund	
General Fund Budget Comparison	6
General Fund Revenues	7
General Fund Appropriation Summary	10
Department Description	11
Detailed Department Budgets	
Town Council	14
Town Manager	15
Finance Department	16
Town Clerk	17
Postal Center	18
Public Works	19
Public Safety	21
General Administration	26
Information Technology	27
Town Attorney/Legal Services	28
Special Magistrate/Planning, Zoning and Variance Board	29
Town Engineer/Town Planner	30
Waterway Transportation	31
John's Island Cemetery	32
Community Center	33
Special Revenue Funds	
Road & Offsite Drainage Fund	35
ARPA Fund	37
Planning, Zoning & Building Fund	39
Capital Outlay & Improvement Plan	
Capital Outlay & Improvements Program	43
General Fund	45
Road Drainage Projects	49
Planning, Zoning & Building Fund	50

MAYOR BRIAN T. FOLEY

VICE MAYOR
JESSE L. "SAM" CARROLL, JR.

COUNCIL:

JAMES M. ALTIERI

BOB AUWAERTER

MARY ALICE SMITH



TOWN MANAGER
JAMES HARPRING

TOWN CLERK
JANICE RUTAN

TOWN ATTORNEY
PETER J. SWEENEY, JR.

6001 Highway A1A, Indian River Shores, FL 32963 (772) 231-1771

Date: August 29, 2024

To: Mayor Brian T. Foley

Vice-Mayor Jesse L. "Sam" Carroll, Jr. Councilmember James M. Altieri Councilmember Bob Auwaerter Councilmember Mary Alice Smith Town of Indian River Shores, Florida

From: James Harpring, Town Manager

Heather Christmas, Town Treasurer

Re: FY 2024-2025 Budget

Dear Honorable Mayor and Members of the Town Council:

In compliance with provisions of the Town Charter and Florida Statutes, we are pleased to submit the Fiscal Year 2024/2025 Budget for your review and comments. The budget is designed to support the Town's mission and vision statement:

We will make the Town of Indian River Shores the most livable and best-managed town by providing courteous and quality services through teamwork, innovation and a total commitment to excellence.

The millage rate used for this budget remains constant at 1.3349. It is anticipated that this millage rate will provide the Town \$6,758,089 in ad valorem taxes. This is an increase of approximately \$790,000 or 13% over the previous year's original budget.

Total appropriations for all Town Funds are \$10,565,914, as compared to the \$10,079,209 that was approved before amendments last year. The difference is primarily attributable to roadway projects and the annual payroll increases of 6%.

Key Budget Information:

- A 6% annual increase on October 1 is included within each departmental budget for fulltime employees. Officer pay increases are determined by the union contract.
- This budget contemplates the addition of another Public Safety Officer to fill a shift position vacated by a newly promoted Sergeant who is assigned to assist Command Staff.

- Costs were included for coverage of shifts for 2 officers to get the third certificate.
- Insurance premiums are budgeted to increase 23%.
- The Town anticipates costs for attorney fees related to ongoing water franchise agreement negotiations.
- Significant capital purchases/improvements for FY 2024/2025 include the following:
 - The Public Safety Department is scheduled to replace an ambulance nearing the end of its service life. While the vehicle is not expected to be acquired in the fiscal year, the amount should be budgeted as it will be obligated.
 - The Town plans to issue a request for proposal for the design and installation of a new recording and broadcast system for Council Chambers that will meet all current technological and operational requirements.
 - Reconstruction and repaving of two Town roads are scheduled to occur concurrent with septic to sewer projects consistent with the provisions of HB 1379 (2023). The Town anticipates using infrastructure reserves for these activities.

Summary

While this letter provides an overview of the significant changes to the budget, the following pages provide further detail and explanations for changes over previous years.

Respectfully submitted,

James Harpring
Town Manager

Heather Christmas
Town Treasurer

Heatha a Christmas

TOWN OF INDIAN RIVER SHORES BUDGET SUMMARY FY 2024-2025

	G	eneral Fund		d & Offsite inage Fund		ning, Zoning uilding Fund		Total
Revenues				_				
Taxes	\$	7,945,387	\$	78,106	\$	-	\$	8,023,493
Intergovernmental Revenues		527,371		38,970		-		566,341
Permits and Fees		8,000		2,000		1,006,000		1,016,000
Charges for Services		389,603		-		3,000		392,603
Miscellaneous Revenues		412,100		1,000		35,500		448,600
Subtotal		9,282,461	-	120,076	-	1,044,500		10,447,037
Other Sources/Reserves		, ,		•		, ,		, ,
Brought Forward*		1,556,409		-		-		1,556,409
Total Revenues and		,,						,,
Other Sources	\$	10,838,870	\$	120,076	\$	1,044,500	\$	12,003,446
Appropriations								
Personnel Expenditures	\$	5,360,784	\$	75,520	\$	709,017	\$	6,145,321
Operating Expenditures	-	2,492,087		41,925	•	285,377	-	2,819,389
Capital Expenditures		1,557,500		-		50,000		1,607,500
Subtotal		9,410,371	-	117,445	-	1,044,393		10,572,209
Other Uses/Contingencies**		1,428,499		2,631		107		1,431,237
Total Appropriations		, -,		,				, - , -
and Other Uses	\$	10,838,870	\$	120,076	\$	1,044,500	\$	12,003,446
Estimated Reserves at September 30	, 2025	5						
Non-Spendable	\$	230,000	\$	-	\$	-	\$	230,000
Restricted		-	'	37,210	•	627,840	•	665,050
Assigned		632,433		-		-		632,433
Unrestricted		4,838,131		_		_		4,838,131
Total	\$	5,700,564	\$	37,210	\$	627,840	\$	6,365,614
*Other Sources/Reserves Brought Forward of Transfer from Infrastructure Replacement Reserve Transfers from Capital Outlay Reserves	\$ \$	788,500 767,909 1,556,409	\$	- - -	\$	- - -	\$	788,500 767,909 1,556,409
**Other Uses/Contingencies consists of the	followi	ng:						
Transfer to Capital Reserves Transfer to Infrastructure	\$	767,909		-		-	\$	767,909
Replacement Reserve		350,000		-		-		350,000
Increase to Other Reserves		310,590	_	2,631		107		313,328
	\$	1,428,499	\$	2,631	\$	107	\$	1,431,237

TOWN OF INDIAN RIVER SHORES GENERAL FUND RESERVES

Reserves:		Actual FY 21/22		Actual FY 22/23		FY 23/24 FY 23/24 Budget		Proposed get FY 24/25	(Dec	Increase crease) from 24 Projected	% Increase (Decrease) from 23/24 Projected		
Millage Rate		1.3349		1.3349		1.3349		1.3349		1.3349			
Non-Spendable													
Prepaids	\$	160,428	\$	189,626	\$	190,000	\$	190,000	\$	190,000	\$	-	0%
Inventory		39,393		38,297		40,000		40,000		40,000		-	0%
Total Nonspendable		199,821		227,923		230,000		230,000		230,000		-	0%
Restricted													
Capital Outlay*		542,938		709,129		-		-		-		-	0%
Committed													
Cemetery Maintenance		40,248		-		-		-		-		-	0%
<u>Assigned</u>													
Infrastructure Replacement		493,291		778,680		1,078,680		955,680		517,180		(438,500)	-46%
Celltower Removal		102,145		106,558		110,820		110,820		115,253		4,433	4%
Total Assigned		595,436		885,238		1,189,500		1,066,500		632,433		(434,067)	-41%
<u>Unassigned</u>													
Emergency Reserves		2,131,876		2,223,974		2,312,933		2,312,933		2,405,450		92,517	4%
Unassigned Reserves		2,758,857		2,302,037		1,954,419		2,219,041		2,432,681		213,640	10%
Total Unassigned		4,890,733		4,526,011		4,267,352		4,531,974		4,838,131		306,157	7%
Total Reserves	\$	6,269,176	\$	6,348,301	\$	5,686,852	\$	5,828,474	\$	5,700,564	\$	(127,910)	-2%

The GFOA recommends that the general fund unassigned reserves should be no less than two months of regular operating revenues/expenditures.

Months of operating revenues in unassigned reserves:

		Amended									
Reserves:	Actual FY 21/22	Actual FY 22/23	Budget FY 23/24	Projected Total FY 23/24	Proposed Budget FY 24/25						
Unassigned	5.5	3.9	3.0	3.4	3.5						
Total Unassigned	9.8	7.8	6.5	6.9	7.0						

^{*}In the event of deficit capital outlay reserves, amounts are netted with unassigned reserves. As was done in prior years, amounts are carried forward with the use of a separate fund that rolls up into the general fund at the end of the fiscal year.

	Amended								
	Actual FY 21/22	Actual FY 22/23	Budget FY 23/24	Projected Total FY 23/24	Proposed Budget FY 24/25				
	71010011112722	7101001111 ==, =0	,		244get : 1 : , 13				
The estimated capital outlay deficit is:	-	-	174,480	71,495	1,091				

GENERAL FUND

This is the operating fund of the Town. This fund records the activity for the administrative functions, public safety, postal center, public works, community center and the cemetery.

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET COMPARISON

	Actual FY 21/22		Actual FY 22/23	Amended Budget FY 23/24	jected Total FY 23/24	Proposed Budget FY 24/25
Millage Rate	 1.3349		1.3349	1.3349	 1.3349	 1.3349
Operating Revenues						
Property Taxes	\$ 4,679,654	\$	5,267,722	\$ 5,995,000	\$ 5,995,222	\$ 6,758,089
State Revenues	828,171		844,504	840,330	840,591	857,265
Postal Center Revenues	195,044		200,831	192,000	194,836	196,300
Community Center Revenues	35,781		33,237	29,000	28,945	35,000
Public Safety Revenues	134,295		170,884	141,000	141,544	147,600
Other Revenues	 135,987		490,171	 667,000	 663,815	 448,803
Total Operating Revenues	\$ 6,008,932	\$	7,007,349	\$ 7,864,330	\$ 7,864,953	\$ 8,443,057
Operating Costs						
Town Administration	\$ 956,547	\$	1,065,550	\$ 1,292,241	\$ 1,283,048	\$ 1,556,825
Maintenance	287,775		363,499	499,477	499,582	502,321
Engineer	83,606		89,596	191,500	198,250	60,000
Waterway Transportation	-		-	-	-	55,000
Cemetery	5,818		33,535	15,336	20,645	12,978
Postal Center	225,527		240,408	258,730	248,194	264,549
Community Center	18,496		28,993	23,115	26,417	30,690
Public Safety	4,079,157		4,613,296	4,836,771	4,790,020	4,935,508
Legal Matters	762,937		659,545	525,000	415,000	 435,000
Total Operating Costs	\$ 6,419,863	\$	7,094,422	\$ 7,642,170	\$ 7,481,156	\$ 7,852,871
Operating Gain/Loss	\$ (410,931)	\$	(87,073)	\$ 222,160	\$ 383,797	\$ 590,186
Capital Sources						
State Revenues	\$ 802,313	\$	805,510	\$ 856,171	\$ 849,192	\$ 839,404
Capital/Subscription Proceeds	146,617		45,434	-	-	-
Other Revenues	-		39,477	-	-	_
Total Capital Sources	 948,930		890,421	856,171	849,192	839,404
Capital Uses						
General Capital Outlay	486,164		724,231	1,739,780	1,629,816	769,000
Roadwork Projects		_			 123,000	788,500
Total Capital Uses	 486,164		724,231	 1,739,780	 1,752,816	 1,557,500
Net Operating Requirements for Capital	 462,766		166,190	 (883,609)	 (903,624)	 (718,096)
Total Net Operating Gain/(Loss)	\$ 51,835	\$	79,117	\$ (661,449)	\$ (519,827)	\$ (127,910)

GENERAL FUND REVENUES

The Town relies on a variety of sources to finance its operations. These sources include taxes, fees, intergovernmental funding, and charges for services. Estimates of revenues for budgetary purposes are gathered from a variety of sources. Revenue estimates for user fees are based on past trends and experienced judgment of current and future conditions. The Florida Department of Revenue provides estimates of revenues for the Local Governmental Half-Cent Sales Tax, State Shared Revenue, Communications Tax, and other local option taxes. Ad valorem tax revenue is estimated utilizing taxable property values as provided by the County Property Appraiser in conjunction with applicable millage rates.

Ad Valorem Taxes

Ad valorem taxes are charges levied by the Town against property owners based on the value of their real property. Historically, property taxes have been the largest single revenue source in the General Fund and are budgeted at 96% of the estimated levy due to discounts if taxes are paid early.

A tax rate of one mil produces one dollar of tax revenue on each \$1,000 of taxable property values as provided by the Property Appraiser. For fiscal year 2024-2025, the estimated taxable valuation as of January 1, 2024 is \$5.27 billion, up 13.3% over the 2023-2024 fiscal year.

Other Taxes

Other taxes include charges levied by the local unit of government that are not ad valorem but are imposed upon sale or consumption of goods and services. This category includes the communications service tax and the discretionary surtax. This discretionary sales surtax is collected by the State, via the "piggy-back" tax approved by each county's voters that supplement the State's sales tax rate of 6%. Indian River County approved an additional 1% tax until December 2034.

Intergovernmental Revenue

Included are revenues received from federal, state, and other local governmental sources in the form of shared revenues. The most important state-shared revenues to the Town's government are the local government half-cent sales tax and municipal revenue sharing. These sources of revenues are distributed by the State of Florida, based on municipal population and other factors. Each July the State informs municipalities of the anticipated distributions for the coming fiscal year.

Charges for Service

These revenues include all charges for current services and are sometimes referred to as user fees. These fees are charged for activities such as Postal Center fees, Community Center fees, Public Safety fees, and Cemetery fees. Programs and related fee schedules are reviewed on an annual basis.

Interest

The Town maintains an interest-bearing checking account and government pooled investment accounts. Earnings are allocated monthly among the funds based on cash balances within the pooled cash accounts.

TOWN OF INDIAN RIVER SHORES GENERAL FUND REVENUES BUDGET (FUND 001) FY 2024-2025

	Millage Rate	1.3349 FINAL	1.3349 FINAL	1.3349 AMENDED	1.3349 PROJECTED	1.3349 PROPOSED
ACCOUNT		ACTUAL	ACTUAL	BUDGET	TOTAL	BUDGET
<u>NUMBER</u>	DESCRIPTION	2021-2022	2022-2023	2023-2024	2023-2024	2024-2025
1-311-1000	Ad Valorem Taxes	4,679,654	5,267,722	5,995,000	5,995,222	6,758,089 1
1-315-0000	Communications Services Tax	311,027	323,775	325,000	325,043	335,894 2
1-316-0000	Local Business Tax	6,886	8,202	8,000	7,846	7,000
1-319-0000	Interest on Taxes	2,499	5,957	7,000	7,122	5,000
1-322-0000	NPDES Permits	13,000	7,000	6,000	6,475	8,000
1-331-2000	Grant Revenue	-	12,637	99,000	98,916	1,000
1-335-1200	State Revenue Sharing	106,737	107,446	98,000	98,353	102,509 2
1-335-1500	Alcohol Beverage Licenses	329	329	330	329	329
1-335-1800	Half-Cent Sales Tax	410,078	412,954	417,000	416,866	418,533 2
1-341-1000	Short Term Rentals	-	200	-	-	-
1-341-9000	Election Filing Fee	75	-	-	75	-
1-341-9100	Credit Card Fee	2,640	2,899	3,000	3,069	3,000
1-342-100X	Law Enforcement Service Charge	11,149	25,808	16,000	16,355	15,000
1-342-6000	Ambulance Fee Service Charges	119,726	141,425	120,000	120,000	127,000
1-347-5201	Postage Stamp Sales	89,334	88,872	89,000	89,103	90,000
1-347-5202	Merchandise Sales	1,842	1,717	2,000	1,847	1,300
1-347-5203	Metered Postage Sales	82,726	88,641	80,000	80,051	80,000
1-347-5204	Copies & Fax Sales	44	2	1,000	606	250
1-351-1000	Traffic and Parking Fees	3,114	2,895	3,000	2,967	4,000
1-351-2000	Administrative Fines	-	600	2,000	2,200	1,000
1-351-3000	Police Education	306	156	-	22	600
1-361-1000	Earned Interest	58,186	404,545	489,000	488,760	400,000 3
1-362-XXXX	Community Center Fees	35,781	33,237	29,000	28,945	35,000
1-362-1000	Postal Center Box Rentals	21,142	21,601	21,000	20,766	22,000
1-362-2000	Cell Tower Rental	6,553	6,553	7,000	6,553	6,553
1-364-1000	Cemetery Sales/Fees/Donations	225	2,025	4,000	4,200	5,500
1-364-4100	Sales of Surplus Equipment	13,725	-	21,000	21,050	5,000
1-366-9000	Miscellaneous Revenues	4,157	6,558	3,000	3,185	5,500
1-369-9001	FMIT Safety Award Grant	5,000	2,360	6,000	6,000	5,000
1-392-0000	Insurance Proceeds	22,997	31,233	13,000	13,027	-
	Operating Revenues	6,008,932	7,007,349	7,864,330	7,864,953	8,443,057
1-312-6000	Local Government Infrastructure Tax	802,313	805,510	856,171	849,192	839,404 2
1-33X-2000	Grant Revenue/Insurance Proceeds	-	39,477	-	-	-
1-383-2XXX	Capital Lease/Subscription Proceeds	146,617	45,434			
	Capital Outlay Related Revenues	948,930	890,421	856,171	849,192	839,404
	Transfer from Capital Reserves	486,162	724,229	1,565,300	1,558,321	767,909 4
	Transfer from Infrastructure Reserves	42,350	14,611	_,505,500	123,000	788,500 4
	Transfer from Other General Reserves	710,931	387,074	252,320	-	- 5
	Transfer from Reserves	1,239,443	1,125,914	1,817,620	1,681,321	1,556,409
	SUBTOTAL	\$ 8,197,305	\$ 9,023,684	\$ 10,538,121	\$ 10,395,465	\$ 10,838,870
		. , . ,		. ,,	. ,,	. ,,-

1 Ad Valorem Revenues are calculated using the following rates: (Property Value x Millage Rate/1000 X (1-Discount)

Property Value	5,273,560,726	Millage Rate	1.3349	Discount	4%
Increase from Previous Year	13.31%				

- **2** State revenue determinations come from the Florida Office of Economic & Demographic Research. Updated information will be made available in July/August 2024.
- **3** Interest is based on the SBA interest rate ranging 4.5-5.5% during the upcoming fiscal year.
- 4 These are amounts paid from reserves for eligible expenditures (capital purchases or roadwork).
- **5** These are amounts paid from other reserves (typically unassigned reserves).

GENERAL FUND Expenditures/ Appropriations

TOWN OF INDIAN RIVER SHORES GENERAL FUND EXPENSE BUDGET COMPARISON TO PREVIOUS FISCAL YEARS

Department	Actual FY 21/22	Actual FY 22/23	Amended Budget FY 23/24	Projected Total FY 23/24	Proposed Budget FY 24/25	\$ Increase (Decrease) from 23/24 Projected	% Increase (Decrease) from 23/24 Projected
Town Council	\$ 24,346	\$ 54,931	\$ 53,680	\$ 44,554	\$ 69,130	\$ 24,576	55.2%
Town Manager	185,679	249,618	289,642	291,579	317,611	26,032	8.9%
Finance Department	293,159	351,566	390,544	389,780	416,532	26,752	6.9%
Town Clerk	113,180	144,467	168,130	167,141	183,819	16,678	10.0%
Postal Center	225,527	240,408	258,730	248,194	264,549	16,355	6.6%
Public Works	287,775	363,499	499,477	499,582	502,321	2,739	0.5%
Public Safety	4,079,157	4,613,296	4,836,771	4,790,020	4,935,508	145,488	3.0%
General Administration	196,404	153,180	222,270	224,706	271,951	47,245	21.0%
Information Tech	130,129	110,394	126,975	124,251	128,280	4,029	3.2%
Town Attorney Code Enforcement/Planning, Zoning &	762,937	659,545	525,000	415,000	435,000	20,000	4.8%
Variance Board	13,650	1,394	41,000	41,037	169,502	128,465	313.0%
Engineering/Planner	83,606	89,596	191,500	198,250	60,000	(138,250)	-69.7%
Waterway Transportation	-	-	-	-	55,000	55,000	0.0%
Cemetery	5,818	33,535	15,336	20,645	12,978	(7,667)	-37.1%
Community Center	18,496	28,993	23,115	26,417	30,690	4,273	16.2%
Total Operating Costs	6,419,863	7,094,422	7,642,170	7,481,156	7,852,871	371,715	5.0%
Capital Expenditures:							
General Capital Outlay	486,164	724,231	1,739,780	1,629,816	769,000	(860,816)	-52.8%
Roadway Projects				123,000	788,500	665,500	541.1%
Total Capital Expenditures	486,164	724,231	1,739,780	1,752,816	1,557,500	(195,316)	-11.1%
Total Expenditures	6,906,027	7,818,653	9,381,950	9,233,972	9,410,371	176,399	1.9%
Transfer to Reserves							
Transfer to Capital Reserves	948,928	890,420	856,171	849,192	767,909	(81,283)	-9.6%
Transfer to Infrastructure Reserves	300,000	300,000	300,000	300,000	350,000	50,000	16.7%
Transfer to Other General Reserves				12,302	310,590	298,288	0.0%
Total Transfer to Reserves	1,248,928	1,190,420	1,156,171	1,161,493	1,428,499	267,006	23.0%
TOTAL GENERAL FUND USES	\$ 8,154,955	\$ 9,009,073	\$ 10,538,121	\$ 10,395,465	\$ 10,838,870	\$ 443,405	4.3%

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - TOWN COUNCIL (1-1-511-XXXX) FY 2024-2025

OBJECT CODE	DESCRIPTION	FINAL ACTUAL 2021-2022		Α	FINAL ACTUAL 2022-2023		MENDED BUDGET 023-2024	FORECASTED TOTAL 2023-2024		В	OPOSED UDGET 24-2025	
3400	Special Events	\$	6,577	\$	29,239	\$	29,000	\$	25,718	\$	35,300	1
3401	Software Licensing		13,469		2,987		2,765		1,670		3,415	2
4000	Travel & Per Diem		1,417		1,614		2,400		1,200		2,400	3
4600	Repair & Maintenance		-		7,695		7,700		8,080		7,700	4
4700	Printing & Mailing		-		99		5,500		3,991		5,500	5
4800	Promotional items		-		-		-		-		3,500	6
4900	Other Expenses		743		2,349		3,500		1,500		8,500	7
5200	Operating Supplies		332		154		500		488		500	
5400	Dues, Books & Conferences		1,808		2,086		2,315		1,907		2,315	3
7130	Subscription - Principal		-		8,074		-		-		-	
7230	Subscription - Interest		-		634		-		-		-	
	TOTALS	\$	24,346	\$	54,931	\$	53,680	\$	44,554	\$	69,130	-

1 Details of this account are as follows:

Holiday Party	\$ 27,500
Elections	5,000
Ordinance Codification	2,000
Other Events/Awards	800
	\$ 35,300

2 Details of the software account are as follows:

Microsoft Office 365	\$ 750
Online Ordinances License	1,165
Recording Software License	1,000
	\$ 2,915

- 3 Includes the costs to attend the three local annual conferences. For example, Florida League of Cities legislative meeting or the Florida Beach and Shore Preservation Association annual conference.
- 4 Service contract to maintain the video/audio equipment for the Town.
- 5 General mailing to Town residents regarding updates and other information.
- 6 Establish an inventory of promotional items for council members, committee members and residents. These items include pens, shirts etc.
- 7 Other expenses include miscellaneous expenses paid on behalf of the Town Council.

DEPARTMENT DESCRIPTIONS

TOWN COUNCIL

Pursuant to the Town's Charter, the Town Council is elected at large by the electors of the Town. The Town Council consists of five council members with each elected to four-year terms. The members currently serve without pay or compensation.

The mission of the Town Council is to oversee the legislative function of the Town government and to direct the offices of the Town Manager and Town Attorney. These functions include enacting ordinances and resolutions, reviewing and adopting the annual budget, and establishing policies and other measures which promote the general welfare of the Town and protect the health and safety of its citizens.

The Town Council represents the Town's interests before other legislative and regulatory bodies. The Town Council hears citizen concerns and ideas at council meetings, through public forums and by individual contact. The Town Council also appoints members to volunteer boards and committees in order to assist in an advisory or legislative capacity for the Town.

TOWN MANAGER

The Town Manager provides the overall administrative direction for the Town government. The Town Manager, appointed by and serving at the pleasure of the Town Council, is the Chief Operating Officer of the Town.

The Town Manager directs and supervises administration of all departments; enforces all laws, charter provisions and Town Council direction; keeps the Town Council abreast of policy matters; acts as the administrative spokesperson for the Town; submits the annual operating and capital budgets to the Town Council; reports to the Town Council on the financial and administrative activities of the Town; and ensures effective and efficient action on citizen complaints and requests for service.

FINANCE DEPARTMENT

The Finance Department's main mission is to conduct the fiscal affairs of the Town in compliance with all applicable laws, regulations, and sound business practices and to diligently safeguard the resources of the Town.

The Finance Department is responsible for coordination of all financial activities of the Town. These responsibilities include policy implementation related to financial planning, cash management, budgetary practices and control, risk management, preparation of the annual financial statements, and audit coordination.

TOWN CLERK

The Town Clerk serves under the direction of the Town Manager. The principal mission of the Town Clerk is to record and maintain all proceedings of the Town Council and records of the Town.

Major duties include providing statutory notice of meetings of the Town Council, Boards and Committees; assisting with the preparations of agendas, attending meetings, and creating/maintaining minutes; drafting and processing ordinances, resolutions and proclamations; ensuring legal notices are printed as required; serving as the Attester and keeper of the Town seal; coordinating and managing volunteers to advisory and enforcement boards; updating the Code of Ordinances; overseeing Town elections; and keeping the Town's residents informed through weekly news alerts. She serves as the Council's administrator and the public's point of contact for information.

POSTAL CENTER

The Town's Postal Center has been operating since 1973, initially as an USPS Contract Branch until January 2007, when it became a commercial mail facility for the Town. The Town provides postage, mailing supplies, packaging assistance, and will forward and sort customer's incoming mail into rented postal boxes.

PUBLIC WORKS

The Town's Public Works Department provides related maintenance/repair and construction services to all departments and divisions within the Town's organizational structure. The employees of this department supervise contractors/vendors to ensure contractual obligations are fulfilled. This department also provides miscellaneous services, grounds keeping, storm-water management and supports all departments.

PUBLIC SAFETY

The Town's Public Safety Department provides comprehensive public safety services to include fire, EMS and law enforcement.

GENERAL ADMINISTRATION

The General Administration function includes costs that cannot or should not be identified with specific departments within the General Fund. These costs include Town property insurance, postage, advertising, shared office supplies, and other budgetary items such as an increase to reserves.

INFORMATION TECHNOLOGY

Information Technology vendors are responsible for developing and maintaining the computerized hardware and software infrastructure, and phone systems. This department consists of third-party vendors who provide support for all Town IT systems.

TOWN ATTORNEY/LEGAL SERVICES

The Town Attorney is a Charter Officer appointed by the Town Council who serves as the legal advisor for the Town Council and Town staff. The Town Attorney is responsible for preparing and reviewing resolutions, ordinances, and legal instruments, providing legal opinions, and representing the Town in litigation and administrative proceedings. The budget for the Town Attorney also includes legal fees paid to special counsel as required.

CODE ENFOCEMENT/PLANNING, ZONING AND VARIANCE BOARD

The Town's Fire Marshall oversees code enforcement, in addition to providing support for building inspections and short-term rental checks. A special magistrate is responsible for resolving any violations.

The Planning, Zoning and Variance Board is responsible for updating elements of the Comprehensive Plan, reviewing master plans, variance requests and subdivision plats. This is done in conjunction with the Town Manager and Building Official.

TOWN ENGINEER/TOWN PLANNER

Outside engineering firms and planners are responsible for providing the Town with professional engineering services.

WATERWAY TRANSPORTATION

This department is newly established for fiscal year 2025. This department accounts for all activity that impacts the Town's waterways. This includes costs related to establishing anchoring limitations areas as set forth in Resolution 23-12.

JOHN'S ISLAND CEMETERY

John's Island Cemetery is owned by the Town. The expenses related to upkeep of these grounds including services provided by our Public Works Department and outside vendors.

Costs for the cemetery are paid from the sale of plots, burial fees and cemetery reserves before general revenues may be expended.

COMMUNITY CENTER

The Community Center is rented out for weddings, birthday parties and other events.

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - TOWN MANAGER (1-2-512-XXXX) FY 2024-2025

OBJECT		FINAL ACTUAL		FINAL ACTUAL		AMENDED BUDGET		RECASTED TOTAL	PROPOSED BUDGET		
CODE	DESCRIPTION	 021-2022		22-2023	2023-2024		2023-2024		2024-2025		
12XX	Salaries	\$ 182,651	\$	240,778	\$	268,605	\$	271,945	\$	289,278	1
2100	FICA	15,895		16,883		20,313		19,826		21,731	1
2200	Pension	19,701		20,650		29,426		29,914		31,821	1
2300	Life, Health, Disability	3,089		19,008		27,682		29,340		35,537	2
2301	Health Insurance Incentive	4,043		4,213		4,596		5,104		6,097	2
2400	Workers Comp	372		372		450		350		400	
3401	Software Licensing	586		1,096		760		1,126		1,430	
4000	Travel & Per Diem	-		295		1,100		1,100		2,200	3
4100	Communications	1,380		1,740		1,920		1,920		1,920	
4500	Auto Insurance	230		435		500		349		400	
4600	Repair & Maintenance	80		504		600		500		600	
4900	Other Expenses	2,738		2,443		1,300		-		800	
5210	Fuel & Oil	1,644		1,704		2,000		1,500		2,000	
5400	Dues, Books & Conferences	395		1,850		2,800		1,500		2,800	4
9990	Costs Transferred Out	(47,125)		(62,353)		(72,410)		(72,895)		(79,403)	5
TOTALS		\$ 185,679	\$	249,618	\$	289,642	\$	291,579	\$	317,611	

- **1** A mid-year salary adjustment was approved mid-year in fiscal year 2024. Additionally, the annual increase of 6% on October 1st has been included in the departmental budget.
- **2** Health insurance increased 23.1% over the previous year.
- **3** Included in the budget is travel for two conferences.
- **4** Includes cost for IIMC dues, Florida Bar dues, conference fees and continuing education
- **5** The indirect cost allocation of the department budget is based on the following percentages:

Road & Offsite Drainage	10.0%
Building Department	10.0%

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - FINANCE DEPARTMENT (1-3-513-XXXX) FY 2024-2025

		FINAL			FINAL	AMENDED		FORECASTED		PROPOSED		
OBJECT		1	ACTUAL		ACTUAL		BUDGET		TOTAL		BUDGET	
CODE	DESCRIPTION	20	021-2022	1-2022 2022-2023		20	2023-2024		023-2024	20	24-2025	
12XX	Salaries	\$	204,627	\$	243,008	\$	266,500	\$	266,483	\$	280,900	1
2100	FICA		15,097		18,017		19,622		19,498		19,663	1
2200	Pension		34,354		61,475		61,961		61,764		65,105	1
2300	Life, Health, Disability		33,252		33,499		52,111		51,819		61,652	3
2400	Workers Comp		357		357		350		330		421	
3200	Annual audit		27,000		28,500		28,500		28,500		32,000	4
3401	Software Licensing		12,441		6,775		8,100		8,075		8,545	5
4000	Travel & Per Diem		820		806		1,100		1,100		2,400	6
4100	Communications		1,800		1,800		1,800		1,800		1,800	
4600	Repairs & Maintenance		5,788		6,087		6,400		6,350		7,055	5
4700	Printing		139		128		1,300		1,283		1,250	
5200	Operating Supplies		14		76		100		100		250	
5400	Books & Publications		55		-		300		277		100	
5410	Memberships & Dues		695		524		800		786		310	
5500	Education & Conferences		569		379		700		677		925	6
7130	Subscription - Principal		-		4,455		4,600		4,624		5,500	5
7230	Subscription - Interest		-		345		200		176		-	
9990	Costs Transferred Out		(43,849)		(54,665)		(63,901)		(63,862)		(71,345)	7
	TOTALS	\$	293,159	\$	351,566	\$	390,544	\$	389,780	\$	416,532	- =

- 1 Annual increase of 6% has been included in the departmental budget.
- 2 The estimated contribution rate for the employee within the defined benefit plan is 40.34%.
- **3** There was a mid-year change in the enrollement for FY 2023/2024. In addition, insurance increased 23.1% over the previous year.
- 4 Due to grant revenues the cost of a single audit has been included within the budget.
- **5** Annually, the Town pays approximately \$13,000 for the financial software for hosting and maintenance. Additionally, the Town pays \$7,500 annually for a time management system.
- **6** This is the estimated costs for two conferences during the year.
- **7** The indirect cost allocation of the department budget is based on the following percentages:

Road & Offsite Drainage	2.5%
Building Department	8.0%

The indirect cost allocation of the Finance/HR Manager payroll related costs is based on the following percentages:

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - TOWN CLERK (1-4-513-XXXX) FY 2024-2025

		FINAL		FINAL		AMENDED		FORECASTED		PROPOSED		
OBJECT		,	ACTUAL		ACTUAL		BUDGET		TOTAL		BUDGET	
<u>CODE</u>	DESCRIPTION	20	2021-2022		2022-2023		2023-2024		2023-2024		2024-2025	
12XX	Salaries	\$	82,481	\$	109,685	\$	122,600	\$	122,574	\$	129,214	1
2100	FICA		6,287		8,442		9,450		9,436		9,885	
2200	Pension		7,107		6,645		13,500		13,483		14,214	
2300	Life, Health, Disability		10,939		12,042		14,480		13,752		15,541	2
2400	Workers Comp		284		284		300		262		305	
3401	Software Licensing		2,966		950		800		779		3,150	
4000	Travel & Per Diem		619		-		1,000		1,000		2,525	
4100	Communications		750		900		900		900		900	
4600	Repairs & Maintenance		1,104		1,140		1,300		1,243		1,200	
4900	Other Expenses		193		1,319		400		363		600	
5410	Memberships & Dues		75		165		300		275		530	
5500	Education & Conferences		375		315		500		500		3,175	3
7130	Subscription - Principal		-		2,580		2,200		2,177		2,370	4
7230	Subscription - Interest		-		-		400		397		210	4
	TOTALS	\$	113,180	\$	144,467	\$	168,130	\$	167,141	\$	183,819	

- 1 Annual increase of 6% has been included in the departmental budget.
- **2** Health insurance increased 23.1% over the previous year.
- **3** The Town Clerk will be attending several trainings in the upcoming year for continuing education.
- 4 Annual costs of document management software are estimated to be about \$2,700.

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - POSTAL CENTER (1-5-513-XXXX) FY 2024-2025

OBJECT		FINAL ACTUAL	FINAL ACTUAL	AMENDED BUDGET	FORECASTED TOTAL	PROPOSED BUDGET
CODE	DESCRIPTION	2021-2022	2022-2023	2023-2024	2023-2024	2024-2025
12XX	Salaries	33,644	38,659	43,200	43,164	49,555 1
2100	FICA	2,893	3,298	3,705	3,704	4,257 1
2200	Pension	3,701	4,169	4,750	4,748	5,451 1
2300	Life, Health, Disability	1,135	1,192	1,300	1,271	1,592
2301	Health Incentive	4,081	4,367	2,050	2,039	6,097
2400	Workers Comp	65	65	100	60	99
3401	Software Licensing	99	99	100	99	250
4610	R&M Equipment	1,754	1,754	1,800	1,754	1,970
4901	Credit Card Fees	1,868	2,220	2,550	2,537	1,900
5200	Operating Supplies	495	1,200	625	605	2,960 2
9990	Transfer Admin Costs	12,506	16,858	18,250	18,219	20,118 3
	Before COGS	62,241	73,881	78,430	78,200	94,249
5201	Postage Stamps COS	80,226	77,607	90,000	89,649	90,000
5202	Merchandise COS	335	279	300	306	300
5203	Metered Postage COS	82,725	88,641	90,000	80,040	80,000
	Cost of Goods Sold	163,286	166,527	180,300	169,994	170,300
	TOTALS	\$ 225,527	\$ 240,408	\$ 258,730	\$ 248,194	\$ 264,549
	Revenues					
	Postal Center Box Rentals	21,142	21,601	21,000	20,766	22,000
	Stamp & Meter Sales	172,060	177,513	169,000	169,154	170,000
	Merchandise Sales	1,842	1,717	2,000	1,847	1,300
	Credit Card Fees	2,640	2,899	3,000	3,069	3,000
	DEPARTMENT REVENUES	197,684	203,730	195,000	194,836	196,300
	DEPARTMENT LOSS	27,843	36,678	63,730	53,358	68,249
	TRANSFERRED COSTS	(12,506)	(16,858)	(18,250)	(18,219)	(20,118) *

^{*} The net cost removes the transferred employee expenses because her salary would remain even if the Postal Center were to close.

- **1** A mid-year adjustment and longevity increase was approved in fiscal year 2024. Additionally, the annual increase of 6% on October 1st has been included in the departmental budget.
- **2** The cost of ink and meter tape has continued to increase.
- **3** These are the adjustment related to increases in salary, health insurance cost and enrollment changes.

OBJECT CODE			2	FINAL ACTUAL 2022-2023		AMENDED BUDGET 2023-2024		FORECASTED TOTAL 2023-2024		PROPOSED BUDGET 2024-2025	
12XX	Salaries	\$ 95,	588	\$ 111,520	\$	128,540	\$	128,544	\$	135,628	1
2100	FICA	7,	383	8,520		9,470		9,465		10,376	
2200	Pension	10,	515	12,267		14,140		14,140		14,919	
2300	Life, Health, Disability	27,	502	29,826		35,257		35,376		42,779	2
2400	Workers Comp	1,	548	1,564		1,440		1,442		2,713	
3100	Professional Services	8,	130	4,695		4,100		4,100		-	3
3400	Contractual Services	80,	792	79,898		74,140		74,141		85,421	4
3401	Software Licensing		99	99		100		99		500	
4100	Communications	1,	300	1,800		1,800		1,800		1,800	
4300	Utilities	11,	543	12,674		15,360		15,359		15,430	
4400	Equipment Rental	3,	768	15,726		-		-		15,000	5
4500	Auto Insurance		230	311		560		561		500	
4610	R/M - Building	3,	128	11,203		69,950		69,946		39,600	6
4620	R/M - Other	9,	244	26,574		110,360		110,359		92,880	7
4630	R/M - Vehicle	9,	701	4,015		3,790		3,791		4,000	
469X	Dune Repair		-	18,430		16,630		16,631		20,000	8
5200	Operating Supplies	14,	944	11,175		6,350		6,345		15,275	9
5210	Fuel/Oil		386	10,784		5,390		5,392		4,000	
5220	Uniforms	1,	074	524		1,500		1,495		1,000	
5500	Training		-	225		500		500		500	
	TOTALS	\$ 287,	775	\$ 363,499	\$	499,477	\$	499,582	\$	502,321	-

- **1** A mid-year longevity increase, alongside a stipend for MS-4 work, was approved in fiscal year 2024. Additionally, the annual increase of 6% on October 1st has been included in the departmental budget.
- Health insurance increased 23.1% over the previous year.
- As MS-4 inspections have moved in-house, a third party contractor is no longer needed to perform these inspections.
- The contractual services account includes the following anticipated costs:

Landscaping Company	\$ 47,565
Tree Trimming	9,000
Town Hall Bathroom/Office Cleaning	19,656
Termite & Pest Control	3,000
Fire Alarm Inspection	1,200
Pressure Washing	 5,000
	\$ 85,421

- Cost of renting large equipment for in-house work (dune crossover, hurricanes, etc).
- Includes the cost to repair, resurface and seal the Town Hall walkways (\$20,000), storage (shelves, cabinets, etc.) in the public works building (\$2,500), and painting of interior of Town Hall (\$10,000)
- Includes Town Hall sod replacement (\$15,000), seasonal annual planting (\$15,000) and FEMA site lot work (\$50,000).
- Due to ongoing erosion from hurricanes and significant weather events, the Town was required to repair the dune at the Beachcomber Lane access.
- **9** Includes the cost of normal operating supplies and in addition a new electric leaf blower, traffic control devices and new PPE supplies.

Obj <u>code</u>	DESCRIPTION	2	FINAL ACTUAL 2021-2022	2	FINAL ACTUAL 2022-2023	_	AMENDED BUDGET 2023-2024	ORECASTED TOTAL 2023-2024	BUD	OSED OGET -2025	_
1200	Salaries	\$	1,810,525	\$	1,942,254	\$	2,044,000	\$ 2,042,217	2,2	06,737	1
1210	Part-time Wages		494,033		563,345		476,000	474,804	3	13,805	2
1400	Overtime		213,954		273,952		312,000	310,303	1	57,096	3
1410	Court Overtime		76		203		5,000	5,000		5,000	
1500	Holidays		49,283		51,819		53,000	52,286		62,050	
2100	FICA		194,385		213,147		220,787	217,161	2	11,642	1
2200	Pension		214,111		395,920		340,000	339,194	3	45,141	4
2300	Life, Health, Disability		330,598		332,379		428,000	427,091	6	50,310	5
2301	Health Ins. Incentive		38,854		29,361		33,000	32,700		26,876	
2400	Workers Comp		96,622		104,001		105,000	104,001	1	.04,306	
	Personnel Appropriations		3,442,441		3,906,381		4,016,787	4,004,757	4,0	82,963	_

- 1 Salary account includes a 6% annual increase and the filling of the current open positions.

 Additionally, it includes the filling of a shift postion for a recently promoted sergeant.

 Finally, the Fire Inspector/Code Enforcement officer was transferred to another department.
- **2** The breakdown of part-time costs are as follows:

Investigation Coverage	\$ 112,320	a
IT Manager	30,000	Two days per week
School Training	69,888	b
PTO Coverage	85,277	С
Training Coverage	16,320	d
	\$ 313,805	

- **a** The Town employs part-time detectives to assist the Town's one full-time detective.
- **b** Traditionally, we hire dual certificate officers who will need to be sent to a school to get the third certificate. During this time, part-time employees will cover the shifts of these employees.
- **c** PTO coverage this is the estimated coverage needed by per-diems to cover for shift employees when off for vacation and sick time.
- **d** Training In addition to the 80 hours of overtime training, each officer must complete additional training in mandatory High Liability Training requirements (vehicle operations, first aid, firearms, and defensive tactics). For this type of training, rather than using overtime, we utilize per diems to save money.

3 The breakdown of overtime is as follows:

Training Overtime	\$ 53,122	Average of 80 hours of training per employee.
Garcia (FLSA)		
Overtime	40,026	1/2 time paid for hours above 106 in a two-week cycle
PTO Coverage	64,563	Vacation & sick time coverage
	\$ 157,711	

⁴ The estimated contribution for the Town's employees' pension is estimated to remain at approximately 18% of pensionable salaries per the actuary.

⁵ Health insurance increased 23.1% over the previous year.

Obj		FINAL ACTUAL	FINAL ACTUAL	AMENDED BUDGET	FORECASTED TOTAL	PROPOSED BUDGET
<u>code</u>	DESCRIPTION	2021-2022	2022-2023	2023-2024	2023-2024	2024-2025
3100	Professional Services	43,456	54,795	55,400	55,942	50,400 6
3400	Contractual Services	27,675	49,141	38,775	37,478	38,775
3401	Software Licensing	95,654	63,916	65,270	62,400	55,423 7
4000	Travel & Per Diem	29,720	23,163	42,900	35,043	29,900 8
4100	Communications	42,395	41,658	45,710	41,523	43,599 9
4300	Utilities	20,098	19,516	23,977	21,574	22,653 9
4500	Auto Insurance	10,582	10,948	12,000	13,191	16,000
4610	R/M - Building	14,386	8,740	12,585	23,696	13,400 10
4620	R/M - Vehicles	22,741	54,050	32,500	37,923	32,500
4621	R/M - ATV - Boat - Bikes	3,871	4,027	5,045	1,000	5,045
4630	R/M - Ambulances	15,384	49,067	15,000	20,106	20,000 11
4640	R/M - Fire Apparatus	18,951	16,541	17,600	26,037	27,600 11
4650	R/M - Radios	2,868	4,661	3,000	4,416	6,500
4660	R/M - Equipment	18,023	8,913	18,200	20,609	25,400 12
4670	R/M - Computers	649	316	3,190	300	3,190
4700	Printing	1,095	1,132	1,500	800	6,500
4900	Other Expenses	5,881	4,564	6,000	1,855	9,500
4901	Active Investigations	442	286	-	793	-
5100	Office Supplies	5,099	5,716	5,200	4,625	5,200
5200	Operating Supplies	4,035	5,099	4,000	4,045	6,000
5210	Fuel & Oil	100,274	81,420	110,000	97,695	110,000
5220	Uniforms	19,335	25,260	23,000	22,174	23,000
5221	Uniform Cleaning	4,251	3,705	4,000	4,027	4,000
5230	Police Supplies/Equipment	23,511	28,581	42,500	35,652	59,800 13
5240	Fire Supplies/Equipment	8,536	6,792	39,450	39,522	64,950 13
5250	Medical Supplies/Equipment	25,516	30,071	34,527	30,059	34,527
5260	Radios Supplies/Equipment	-	-	28,000	28,000	6,250
5400	Books and Publications	2,794	2,555	9,000	6,548	14,610
5410	Memberships & Dues	2,480	1,770	3,095	2,900	2,915
5420	Tuition & Books	3,600	8,616	16,000	10,000	16,000 14
5500	Classes and Conferences	31,862	44,653	53,185	43,697	47,690 8
710X	Capital Lease - Principal	31,550	31,814	49,375	36,442	36,442 15
710X	Capital Lease - Interest		4,373		4,930	4,930 15
7130	Subscription - Principal		10,558		8,261	8,973 7
7230	Subscription - Interest		498		2,000	874 7
	Subtotal	636,716	706,915	819,984	785,263	852,545
	TOTALS	\$ 4,079,157	\$ 4,613,296	\$ 4,836,771	\$ 4,790,020	\$ 4,935,508

The professional services account includes the following anticipated costs:

Medical Director	\$ 28,800
New Hire Testing	9,000
Lab Fees	7,700
Counseling Services	700
MSA FIT Testing/PAK Test (required)	4,200
	\$ 50,400

7 The software account includes the following anticipated costs:

Dispatch Software	\$ 4,200
Training Software	4,900
Evidence Software	3,000
EMS Reporting Software	7,500
Secure Mobile Connection Software	1,350
Emergency Alert System	3,900
Accreditation Software	5,000
Ticket Writing Software	10,920
Town-wide Camera System	11,250
IA Cloud Storage	2,500
Microsoft 365/Email Server	5,700
Other Misc. Software	5,050
	65,270
SBITA Software	 9,847
	\$ 55,423

8 Command staff has assessed the needs of staff and the department for training classes. The following are the basic types of training classes:

Advance Self Defense (Department)	\$ 9,000
Hydraulics and Apparatus Course	8,000
Fire/Police Academy	10,000
Internal Affair/Detective Training Classes	6,000
National Conference	2,000
BLS/ACLS/PALS Training	2,500
Active Shooter Class	2,000
Records/Accreditation Management	1,700
Other Police Training	3,390
Other Fire/Medical Training	4,300
Other Training Courses	4,295
	53,185
Travel Related to Training	29,900
Total Cost for Training	\$ 83,085

9 The Town has included a 5% increase in communication/utility cost from 2023/2024.

10 The repair & maintenance - building account includes the following anticipated costs:

Garage Door Maintenance	\$ 3,600
Pest control	500
General repairs	8,185
	\$ 12,285

- **11** As ambulance and fire engine service life increases, repair and maintenance cost also increase.
- **12** The repair & maintenance equipment account includes the following anticipated costs:

Equipment maintenance agreements	\$ 15,200
General equipment repairs	3,000
	\$ 18,200

- **13** Assets under \$5,000 are not considered operting in nature and these include bullet proof vests radios, bunker gear and other various pieces of fire equipment.
- **14** Eight employees are currently attending classes that would be eligible for the \$2,000 reimbursement program.
- **15** The capital leases are related to body cameras and in-car cameras previously approved by the Town Council. The original leases are over a period of five-years.

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - GENERAL ADMINISTRATION (1-9-513-XXXX) FY 2024-2025

OBJECT		,	FINAL ACTUAL	,	FINAL ACTUAL		MENDED BUDGET	F	ORECASTED TOTAL		ROPOSED BUDGET	
CODE	DESCRIPTION	20	021-2022	20	022-2023	2	023-2024	:	2023-2024	20	024-2025	
1000	Bank Charges	\$	1,685	\$	2,262	\$	2,000	\$	1,800	\$	2,021	_
3400	Contractual Services		11,948		13,055		8,000		7,992		6,000	1
4100	Communications		8,106		8,127		8,450		8,294		8,240	
4200	Postage		1,853		3,562		2,700		2,468		2,700	
4500	Liability, Property & Flood		106,093		115,229		193,240		193,762		245,110	2
4600	Repairs & Maintenance		198		-		100		-		100	
4900	Legal Advertising/Misc. Expenses		2,693		6,523		3,680		5,769		3,680	
5100	Office Supplies		3,828		4,422		4,100		4,622		4,100	
9901	Retiree Health Insurance		-		-		-		-		-	3
9903	Termination Payments		60,000		-		-		-		-	
		\$	196,404	\$	153,180	\$	222,270	\$	224,706	\$	271,951	_
Transfer to	Reserves	-								1		=
Transfer to F	Road & Offsite Drainage Fund		-		-		-		-		-	
Transfer to	o Capital Outlay Reserves		462,766		166,191		(980,429)		(1,558,321)		70,404	4
Transfer to	o Infrastructure Reserves		300,000		300,000		300,000		300,000		350,000	4
	Transfer to Reserves	\$	762,766	\$	466,191	\$	(680,429)	\$	(1,258,321)	\$	420,404	_

- 1 Specialists to assist with the RFP for trash and recycling.
- **2** This balance is associated with all the different insurances that the Town is required to pay. These include general liability, property, flood, fiduciary and public official bonds.
- **3** Based on the results from the OPEB review, we anticipate that the funding level will be over 110%, therefore, we will pull funds from the trust fund to cover these costs.
- 4 These are amounts deposited into reserves for eligible expenditures (capital purchases or roadwork).

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - INFORMATION TECHNOLOGY (1-10-513-XXXX) FY 2024-2025

OBJECT CODE	DESCRIPTION	FINAL ACTUAL 2021-2022		FINAL ACTUAL 022-2023	ı	MENDED BUDGET 023-2024	RECASTED TOTAL 023-2024	E	PROPOSED BUDGET 2024-2025		
3400	Contractual Services	\$	79,970	\$ 53,404	\$	44,900	\$ 43,040	\$	57,600	1	
3401	Software Licenses		46,291	52,796		28,975	28,173		20,480	2	
4000	Travel & Per Diem		-	-		1,000	1,000		750		
4600	Repairs & Maintenance		495	188		35,000	35,000		5,000		
5200	Operating Supplies		3,373	2,429		3,000	3,000		5,000		
5210	Desktop Computers		-	-		3,000	3,000		5,000	3	
5211	Laptop Computers		-	-		9,000	9,000		32,000	3	
5213	IT Hardware		-	-		1,100	1,100		1,950	3	
5500	Training		-	-		1,000	938		500	3	
7130	Subscription - Principal		-	1,577		-	-		-		
		\$	130,129	\$ 110,394	\$	126,975	\$ 124,251	\$	128,280	-	

1 Due to the ongoing threats of cyber attacks and maintenance of the Town's digital services used for interconnectivity and disaster recovery and new state statutes regarding cybersecurity, the Town has engaged with an IT specialist alongside inhouse staff.

Ongoing IT consulting/network services	\$ 54,000
Website maintenance	3,600
	\$ 57,600

2 The amounts below are related to update required to meet current cybersecurity standards.

Annual Security Licenses	\$ 9,500
Email/Website Costs	6,000
Cybertraining portal	2,700
Software assistance	1,680
Misc. Software	600
	\$ 20,480

3 Beginning in 2023/2024 assets under \$5,000 that were previously considered capital in nature will need to be reclassed to operating expenditures. In order ensure the proper security is in place the laptops within vehicles need to be replaced.

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - TOWN ATTORNEY (1-11-514-XXXX) FY 2024-2025

OBJECT		,	FINAL ACTUAL	,	FINAL ACTUAL		MENDED BUDGET		RECASTED TOTAL		OPOSED BUDGET
CODE	DESCRIPTION	2021-2022		2022-2023		2023-2024		2023-2024		2024-2025	
3100	Contracted Town Attorney	\$	153,885	\$	121,660	\$	120,000	\$	100,000	\$	120,000
3101	Labor Attorney		303		-		5,000		5,000		5,000
3103	Utility Attorney		608,749		537,885		400,000		250,000		250,000
3105	Governmental Affairs						-		60,000		60,000
		\$	762,937	\$	659,545	\$	525,000	\$	415,000	\$	435,000

Attorney fees are based on contractual rates with the Town Attorney, and rates as agreed to by the Town for other attorney services.

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - CODE ENFORCEMENT/PLANNING, ZONING AND VARIANCE BOARD (1-12-515-XXXX) FY 2024-2025

OBJECT CODE	DESCRIPTION	A	FINAL ACTUAL 21-2022	AC	INAL TUAL 1-2022	В	MENDED UDGET 23-2024	1	ECASTED OTAL 23-2024	В	OPOSED BUDGET 024-2025	
1200	Salaries						26,570		26,570		96,235	1
2100	FICA		_		_		1,840		1,847		7,362	_
2200	Pension		_		-				-/		10,586	
2300	Life, Health, Disability		-		-		9,500		9,519		31,427	
2400	Workers Comp		-		-		90		100		192	
3100	Professional Services		13,650		1,394		3,000		3,001		15,000	2
3401	Software Licensing		-		-		-		-		550	
4000	Travel & Per Diem		-		-		-		-		1,200	
4100	Communications		-		-		-		-		1,200	
4700	Printing		-		-		-		-		500	
4900	Misc. Expenses		-		-		-		-		500	
5100	Office Supplies		-		-		-		-		500	
5210	Fuel & Oil		-		-		-		-		2,000	
5220	Uniforms		-		-		-		-		500	
5400	Books and Publications		-		-		-		-		750	
5410	Memberships & Dues		-		-		-		-		1,000	
	TOTALS	\$	13,650	\$	1,394	\$	41,000	\$	41,037	\$	169,502	=

Notes 1 The Code Enforcement Officer/Fire Inspector was previously part of the Public Safety . Department The Code Enforcement Office now reports to the Building Official. A portion of the officer's activity, related to building permits and inspections, may also be transferred to the building department through budget amendment.

2 This fee includes estimate of fees for the special magistrate. Will only be paid out if utilized.

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - TOWN ENGINEER/PLANNER (1-13-530-XXXX) FY 2024-2025

		FINAL ACTUAL				Α	AMENDED BUDGET		FORECASTED		PROPOSED		
ACCOUNT						ı			TOTAL	BUDGET			
<u>NUMBER</u>	DESCRIPTION	20	21-2022	20	22-2023	20	023-2024	20	023-2024	20	24-2025		
310X	Professional Services	\$	83,606	\$	84,783	\$	191,500	\$	198,250	\$	60,000	1	
4700	Printing		-		4,813		-		-		-		
		\$	83,606	\$	89,596	\$	191,500	\$	198,250	\$	60,000		

1 Professional Services to be performed for fiscal year 2024 are as follows:

General Engineering Services	\$ 15,000
CRS Management Services	15,000
MS4/NPDES Reporting & Audits	20,000
Stormwater System Inspections	5,000
Planner Services	5,000
	\$ 60,000

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - WATERWAY TRANSPORTATION (1-14-543-XXXX) FY 2024-2025

		FINAL		FIN	NAL	AME	NDED	FORECASTED		PROPOSED		
OBJECT		ACTUAL		ACTUAL		BUDGET		TOTAL		BUDGET		
CODE	DESCRIPTION	2021-2022		2022-2023		2023-2024		2023-2024		2024-2025		
3400	Waterways Contracts	\$	-	\$	-	\$	-	\$	-	\$	55,000	1
	TOTALS	\$	-	\$	-	\$	-	\$	-	\$	55,000	

¹ The County is establishing state authorized Anchoring Limitation Areas. This will allow the Town to enforce anchoring limitation area restrictions within Town limits.

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - CEMETERY (1-17-569-XXXX) FY 2024-2025

OBJECT CODE	DESCRIPTION	FINAL ACTUAL 2021-2022		FINAL ACTUAL 2022-2023		AMENDED BUDGET 2023-2024		FORECASTED TOTAL 2023-2024		PROPOSED BUDGET 2024-2025		
1200	Salary	\$	1,110	\$	802	\$	898	\$	853	\$	976	1
2100	FICA		86		64		69		63		75	
2200	Pension		122		88		99		94		107	
2300	Life, Health, Disability		319		218		258		262		308	
2400	Workers Comp		18		11		12		10		12	
3100	Professional Services		-		26,990		-		-		-	
3400	Cemetery Contracts		3,764		2,946		3,000		7,024		8,000	2
3401	Cemetery Software		399		399		500		399		500	3
4600	Cemetery Maintenance		-		2,017		10,500		11,940		3,000	4
	TOTALS	\$ 5,818		\$	33,535	\$	15,336	\$	20,645	\$	12,978	-

- 1 Estimated cost of the Public Works Department work within the cemetery.
- **2** Annual ongoing costs to maintain the landscape of the cemetery is approximately \$250 per month. The Town is engaging a third party contractor to assist with burials. This cost will be offset by reimbursement.
- **3** Annual cost to maintain a cemetery database with online hosting abilities.
- 4 Repairs for irrigation and sod replacement.

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - COMMUNITY CENTER (1-27-575-XXXX) FY 2024-2025

OBJECT NUMBER	DESCRIPTION	FINAL ACTUAL 2021-2022		FINAL ACTUAL 2022-2023		AMENDED BUDGET 2023-2024		FORECASTED TOTAL 2023-2024		PROPOSEI BUDGET 2024-202!		
1200	Salary	\$	3,334	\$	3,209	\$	3,591	\$	3,699		3,903	1
2100	FICA		258		257		275		283		299	1
2200	Pension		367		353		395		407		429	1
2300	Life, Health, Disability		958		870		1,033		929		1,231	1
2400	Workers Comp		54		45		72		40		78	1
3400	Contract Services		8,305		12,431		11,150		11,511		11,150	
4300	Utilities		2,955		2,751		2,850		3,041		2,850	
4610	Maintenance		2,117		7,774		2,750		5,456		9,750	2
5200	Operating Supplies		148		1,303		1,000		1,051		1,000	
	TOTALS	\$	\$ 18,496		\$ 28,993		\$ 23,115		\$ 26,417		30,690	-

- 1 Estimated cost of the Public Works Department doing routine maintance within the building.
- **2** Due to the use of the Community Center, painting is required every other year on the interior.

SPECIAL REVENUE FUNDS

Road & Offsite Drainage Fund – accounts for the funding of local transportation system projects though the use of impact fees, gas tax and other restricted state revenues.

ARPA Fund - this funds account for the receipt and expenditure of the Town's share of the American Rescue Plan Act Funds. It was determined that these funds are used for one-time projects to improve Town infrastructure to include constructing, improving, and maintaining roadways.

Planning, Zoning and Building Fund – this fund accounts for all of the revenues and expenditures associated with the Building Department. Revenues primarily include building permits and expenditures primarily consist of salary costs of the department.

Road & Offsite Drainage Fund

The Road & Offsite Drainage Fund is a special revenue fund established to account for the receipt and expenditure of the Town's share of the Local Option Motor Fuel Tax and a portion of the State Revenue Sharing. These funds are used to construct, improve, and maintain roadways in accordance with State Statute and the interlocal agreements.

Revenues

State Revenue Sharing, Local Option Gas Tax and Grant Revenue

These revenues are designated specifically for road and bridge maintenance expenditures. These tax revenues are projected annually by the State of Florida. The local option gas tax received by the Town is determined by location between Indian River County and the other local municipalities, according to relative expenditures per entity over the last year.

Impact Fees

The Town collects these fees alongside the permits issued for new construction on new lots by the Building Department. These funds may only be used to construct new or enhance transportation facilities. Fund revenues are completely dependent upon levels of construction activity.

Interest

The Town maintains an interest-bearing checking account and a government pooled investment account administered by the State Board of Administration. Earnings are allocated among the funds based on cash balances within the pooled cash accounts.

TOWN OF INDIAN RIVER SHORES ROAD OFFSITE DRAINAGE FUND BUDGET (FUND 002) FY 2024-2025

ACCOUNT NUMBER	DESCRIPTION	,	FINAL ACTUAL 021-2022		FINAL ACTUAL 022-2023	E	MENDED BUDGET 023-2024	RECASTED TOTAL 023-2024	E	ROPOSED BUDGET 024-2025	
	Revenues and other sources							 			•
2-322-1000	Impact Fees	\$	8,856	\$	2,706	\$	1,500	\$ 1,546	\$	2,000	
2-334-4900	FDOT State Revenue		4,637		4,776		4,800	4,918		4,800	
2-334-490X	Grant Revenues		234,818		· <u>-</u>		-	-		-	
2-335-1200	State Revenue Sharing		35,579		35,716		32,545	32,781		34,170	1
2-335-1400	Local Option Gas Tax		74,997		77,722		72,416	73,829		78,106	1
2-361-1000	Earned Interest		579		8,963		1,851	1,033		1,000	
	TOTALS	\$	359,466	\$	129,883	\$	113,112	\$ 114,107	\$	120,076	•
				_							:
	Expenditures										
2-7-519-1200	Salary	\$	11,115	\$	12,837	\$	14,363	\$ 15,131	\$	15,612	
2-7-519-2100	FICA		859		1,027		1,099	1,171		1,194	
2-7-519-2200	Pension		1,223		1,412		1,580	1,664		1,717	
2-7-519-2300	Life, Health, Disability		3,194		3,480		4,133	3,716		4,924	
2-7-519-2400	Workers Comp		180		180		287	161		312	
2-7-519-4300	Utilities		6,038		6,176		6,300	7,057		6,300	
2-7-519-4600	R&M - Roads & Bridges		-				1,800	12,137		23,800	
2-7-519-4610	R&M - Baffle Box/Inlet Maintenance		-				15,500	13,092		2,500	
2-7-519-4620	R&M - Traffic/Other		137,707		1,818		9,300	896		9,300	
2-9-513-1000	Bank Account Charges		23		50		25	4		25	
2-9-513-9990	Transfer of Admin Costs		31,025		40,178		47,513	48,941		51,761	2
2-28-519-6400	Capital Expenditures		105,056		250,000		-	-		-	
	TOTALS	\$	296,420	\$	317,158	\$	101,899	\$ 103,970	\$	117,445	-
				_							-
	Reserves	\$	211,717	\$	24,442	\$	35,655	\$ 34,579	\$	37,210	<u>.</u>

¹ State revenue determinations come from the Florida Office of Economic & Demographic Research.

2 Indirect cost allocation of administration budget based on the following percentages:

Town Manager	10.0%
Finance Department	2.5%

ARPA Fund

The ARPA Fund is a special revenue fund established to account for the receipt and expenditure of the Town's share of the American Rescue Plan Act Funds. It was determined that these funds are used for one time projects to improve the Town including constructing, improving, and maintaining roadways.

Revenues

Grant Revenue

The Town has received a grant of approximately \$2.2 million from the American Rescue Plan Act (ARPA). The Town has elected to recognize the election of entire amount as "lost revenue" as allowed under the plan. The Town anticipates using the revenues to fund one-time projects. Revenues for this grant match expenditures when incurred. While the Town expects to utilize all funds prior to the end of fiscal year 2024, the fund will remain open in fiscal year 2025. This is in the event that a budget adjustment will be needed to budget expenditures for funds not utilized in 2024.

TOWN OF INDIAN RIVER SHORES ARPA FUND BUDGET (FUND 014) FY 2024-2025

ACCOUNT <u>NUMBER</u>	DESCRIPTION Revenues and other sources	FINAL ACTUAL 2021-2022	FINAL ACTUAL 2022-2023	AMENDED BUDGET 2023-2024	FORECASTED TOTAL 2023-2024	PROPOSED BUDGET 2024-2025
15-334-490X	Grant Revenues	729,084	674,576	591,132	592,094	
	TOTALS	\$ 729,084	\$ 674,576	\$ 591,132	\$ 592,094	<u>\$</u> -
	Expenditures					
15-7-519-310X	Public Works Professional Services	8,068	-	-	-	-
15-7-519-310X	Transportation Professional Services	54,100	23,806	-	-	-
15-7-519-4621	Transportation R&M	238,876	-	-	-	-
15-13-530-3101	Engineering Professional Services	15,000	49,500	47,782	47,782	-
15-27-575-4601	Community Center R&M	36,347	17,522	-	-	-
15-28-513-640X	General Admin. Capital Expenditures	55,770	1,397	-	-	-
15-28-519-640X	Public Works Capital Expenditures	-	11,438	-	-	-
15-28-519-640X	Transportation Capital Expenditures	303,284	498,907	530	1,492	-
15-28-529-640X	Public Safety Capital Expenditures	17,639	72,006	542,820	542,820	-
	TOTALS	\$ 729,084	\$ 674,576	\$ 591,132	\$ 592,094	\$ -
	Reserves	\$ -	\$ -	\$ -	\$ -	\$ -

¹ Public Safety building remodel. Any remaining costs will come from Capital Reserves.

Planning, Zoning & Building Fund

The Planning, Zoning & Building Fund is a special revenues fund which is used for services provided to the public on a user charge basis, similar to the operation of a commercial enterprise. The majority of the revenue comes from building permit fees. Building activities are very sensitive to economic changes, specifically in the housing or construction industry, and this type of revenue can quickly decline if there is a downturn in the economy.

This department is responsible for four major functions:

- Building Codes: It is the responsibility of the Building Department to enforce the State's Minimum Building Codes as adopted by the Florida Legislature and the Town of Indian River Shores. The Building Code covers all types of construction and includes provisions relating to plumbing, electrical, mechanical, building, and other activities, as well as Florida Accessibility Code and Florida Energy Code provisions. Enforcement involves issuing construction, repair, alterations, and demolition permits; reviewing building plans, and conducting inspections. The Building Department is also responsible for enforcing the portions of the Town of Indian River Shores' code relating to substandard, unsafe buildings by reason of dilapidation, obsolescence, abandonment, vandalism, inadequate and unsafe egress; inspecting structurally damaged buildings due to fire or accidents; inspecting commercial buildings for proper egress, emergency illumination, and fire protection; and providing coordination with Federal and State regulatory agencies.
- Business Tax Receipts: Monitor business activity in the Town through the issuance of Town Business Tax Receipts and Certificates of Use on behalf of the General Fund's revenue source.
- Contractor Licensing: Monitors compliance with state and local laws regarding contractors. Assures that all contractors that work within the Town's limits are properly licensed and insured in order to protect the local citizens.
- Planning and Zoning: Processes applications for land development activity and enforces and implements the Town's Land Development Code, maintains and updates the Town's Comprehensive Plan and provides support to other Town Departments as needed.

Revenues

Building Permits

Permit Fees collected relate to the processing and reviewing of plans and documentation, the inspection of new construction, alterations, additions, and repairs to existing buildings located within the Town limits. This includes all trade permits such as electrical, plumbing, roofing, mechanical, swimming pools, demolition, fire protection, signs, insulation, hurricane shutters, and others. The Town's goal is to set fees which will maintain reserves at 75% of the average expenditure of the previous 4 years.

Interest

The Town maintains an interest-bearing checking account and a government pooled investment account. Earnings are allocated among the funds based on cash balances within the pooled cash accounts.

TOWN OF INDIAN RIVER SHORES PLANNING, ZONING AND BUILDING FUND BUDGET (FUND 008) FY 2024-2025

ACCOUNT			FINAL ACTUAL		FINAL ACTUAL		MENDED BUDGET		RECASTED TOTAL		ROPOSED BUDGET	
<u>NUMBER</u>	DESCRIPTION	2	021-2022	2(022-2023	2(023-2024	2	023-2024	2	024-2025	_
	Revenues and other sources											
8-322-0000	Building Permits	\$	508,235	\$	733,348	\$	1,103,865	\$	1,089,762	\$	1,000,000	
8-341-3000	Administrative Fees		9,839		4,304		4,500		4,364		6,000	1
8-341-3001	Credit Card Fees		11,369		16,849		3,000		2,932		-	
8-351-2000	Administrative Fines		7,500		-		1,000		750		3,000	
8-361-1000	Earned Interest		3,973		20,473		36,000		35,286		35,000	
8-366-9000	Copies Printed		395		95		500		469		500)
8-383-3000	Subscription Proceeds		_		17,857		-				-	
	TOTALS	\$	541,311	\$	792,926	\$	1,148,865	\$	1,133,563	\$	1,044,500	_
	<u>Expenditures</u>											
8-6-524-1200	Full-Time Salaries	\$	301,516	\$	370,788	\$	404,000	\$	403,950	\$	424,094	3
8-6-524-1210	Part-time Salaries		8,925		7,813		7,900		7,895		9,750)
8-6-524-2100	FICA		24,567		30,012		32,200		32,117		33,189	1
8-6-524-2200	Pension		32,172		64,522		61,200		61,181		75,548	4
8-6-524-2300	Life, Health, Disability		31,221		34,366		53,400		53,345		76,165	5
8-6-524-2301	Health Incentive		10,603		11,529		8,900		8,862		6,097	,
8-6-524-2400	Workers Comp		3,547		3,547		3,200		3,179		5,882	
8-6-524-310X	Professional Services		181,613		181,202		183,246		184,069		196,500	6
8-6-524-3400	Contract Services		7,013		11,694		14,300		14,230		16,814	
8-6-524-3401	Software Licensing		6,987		2,457		4,000		3,965		17,700	7
8-6-524-4000	Travel, Per Diem		-		958		1,000		1,000		2,225	
8-6-524-4100	Communications		8,964		9,361		10,600		10,584		9,750)
8-6-524-4300	Utilities		3,011		2,840		3,500		3,464		3,155	,
8-6-524-4500	Auto Insurance		460		745		900		898		1,648	
8-6-524-4600	Computer Maintenance		7,920		-		1,000		1,000		1,000)
8-6-524-4605	R&M - Equipment		796		1,278		1,600		1,558		840)
8-6-524-4610	R&M - Building		595		480		1,000		1,000		1,390)
8-6-524-4620	R&M - Auto		5,404		2,230		3,000		3,000		3,000)
8-6-524-4700	Printing		-		165		1,100		1,026		600)
8-6-524-4901	Credit Card Fees		11,023		16,436		3,200		3,154		-	
8-6-524-5100	Office Supplies		3,189		3,276		3,200		3,130		3,150)
8-6-524-5200	Operating Supplies		1,548		1,806		4,100		7,380		3,600)
8-6-524-5210	Fuel/Oil		160		5,460		3,400		3,360		3,000)
8-6-524-5220	Uniforms		200		579		1,100		1,001		1,000)
8-6-524-5400	Books and Publications		87		2,597		4,500		4,500		10,450	8
8-6-524-5410	Membership Dues		495		1,301		800		750		460)
8-6-524-5400	Training and Conferences		-		4,117		5,000		5,000		2,500)
8-6-524-7130	Subscription - Principal		-		6,687		5,400		5,361		5,361	. 7
8-6-524-7230	Subscription - Interest		-		-		1,000		934		934	_
	Public Safety Function		652,016		778,246		827,746		830,891		915,801	_
8-9-513-3100	Bank Account Charges		129		136		300		135		300)
8-9-513-9990	Transfer of Administrative Costs		47,443		59,982		74,286		73,589		78,292	9
	General Government Function		47,572		60,118		74,586		73,724		78,592	
8-28-524-6400	Capital Expenditures		14,829		11,039		19,500		13,385		50,000	10
8-6-524-6430	Subscription Asset		-		17,857		-,		,500			
	Capital Expenditures	-	14,829	-	28,896		19,500	_	13,385		50,000	_
	TOTALS	\$	714,417	\$	867,260	\$	921,832	\$	918,000	\$	1,044,393	_
												=
	Excess/Deficit of Revenues Over		(470 405)		(74.554)		227 222		245		4.5-	
	Expenditures	\$	(173,106)	\$	(74,334)	\$	227,033	\$	215,563	\$	107	_
	Reserves	\$	486,504	\$	412,170	\$	639,203	\$	627,733	\$	627,840	_
							Reserve	as a	% of 4 years		71%	6

TOWN OF INDIAN RIVER SHORES PLANNING, ZONING AND BUILDING FUND BUDGET (FUND 008) FY 2024-2025

- 1 The Town continues to monitor the building fees to maintain a target of 75% of reserves. Activity will be monitored throughout the remaining of the 23/24 fiscal year to determine if the fee structure will need to be adjusted.
- 2 Interest is based on the SBA interest rate ranging 4.5-5.5% during the upcoming fiscal year. With the restored fund balance, interest revenue is expected to increase.
- **3** The annual increase of 6% on October 1st and a mid-year longevity increase has been included in the departmental budget.
- **4** The estimated contribution rate for the employee within the defined benefit plan is 40.34%. Additionally, this is the first full year of retirement contributions for the new building official
- **5** There was a mid-year change in the enrollement for FY 2023/2024. In addition, insurance increased 23.1%.
- **6** The breakdown of the professional services is as follows:

Site Plan Reviewer	\$ 7,500	
Plan Reviewer	156,000	*
Attorney	15,000	
Tree Inspection Service	18,000	
	\$ 196,500	_

^{*}The plan reviwer/inspector are used on an as-needed basis.

7 The breakdown of the software/sbita account line is as follows:

Permitting Software	\$ 21,295
Office/Adobe Software	2,000
Misc. Software	700
	23,995
SBITA	6,295
Other Software	\$ 17,700

8 Includes updates to new code books (building, fire, etc).

9 Indirect Cost allocation of administration budget based on the following percentages:

Town Manager	10.0%
Finance Department	8.0%

10 Purchase of a replacement vehicle for the fleet.

CAPITAL OUTLAY AND IMPROVEMENTS PROGRAM

CAPITAL OUTLAY & IMPROVEMENTS PROGRAM

The Five-Year Capital Outlay & Improvements Program (COIP) provides guidance to the Town and informs the community on upcoming needs and funding sources. It is updated annually and may change throughout the budget year as funding sources change, cost estimates are amended, and projects are completed.

To be included in the COIP, a capital purchase/improvement must cost at least \$5,000 and have a useful life of at least two (2) years. The COIP identifies capital purchases/improvements to be addressed over the next five (5) years, presented in the following sections based on department. Separate schedules are presented for each fund which will fund the purchases/improvements. A separate schedule is also provided for roadway projects as funds may be derived from multiple funding sources.

Preparation of the COIP is essentially a three (3) step process of:

- 1. Identification of capital needs and assigning priorities; and
- 2. Identification of available financial resources; and
- 3. Balancing resources and needs so that the program is financially feasible.

Funding for general fund capital improvements comes primarily from the discretionary sales surtax revenue (Local Government Infrastructure Tax). Other funding comes in the form of grants and other general revenues when the item doesn't meet the qualifications to be funded by the discretionary sales surtax revenue. There may be other capital items listed in the COIP that are eligible for grant funds, and those grants will be pursued and listed as a funding source when awarded.

While the capital improvements listed in this COIP are financially feasible for fiscal year 2023, the availability of funding for the subsequent years may alter the COIP in the future. Therefore, this COIP does not list all of the Town's needs, but rather the needs the Town reasonably anticipates can be funded in the future.

For fiscal year 2025, the Town will spend approximately \$1,607,500 in capital outlay which will be funded by the discretionary sales surtax revenue, building permits and reserves designated for infrastructure improvement. The bulk of these expenditures (94%) come from the following items:

1. Pebble Lane, Beachcomber Lane & Reef Lane - \$788,500 - As a result of HB 1379, the Town sees the need to accelerate the reconstruction and repaving of its Town roads. The reconstruction of the roads will fix the base of the roads, improve the drainage by adding curbing and allow for the addition of sewer lines for those roads currently without existing sewer lines. Engineering work for Pebble Lane and Beachcomber Lane began in FY 2024. Construction is estimated to begin in FY 2025. Engineering work on Reef Lane is scheduled to begin in late FY 2025 with construction anticipated to occur in FY 2026.

- 2. Rescue Vehicles (Ambulance) \$400,000 The Town owns two rescue vehicles which were purchased in 2012 and 2020. The Town expects to receive one new ambulance, originally ordered in June 2022, in late fiscal year 2024 or at the beginning of fiscal year 2025. There is currently a 24 to 36 month turnaround on these vehicles, however the Town must budget for these expenditures in the year that the ambulance is ordered. These high use vehicles are subject to consistent operation in austere environments. Maintaining two rescue vehicles in an optimal state is imperative to providing the highest level of care for our residents.
- 3. Audio Visual System \$100,000 The Town requires an upgrade to the recording and broadcasting system in Council Chambers. This includes the replacement of all hardware and software systems. The replacement will also include upgraded systems to allow for remote participation. A custom design system for Council Chambers is necessary to ensure transparent and uninterrupted accessibility to all Town Council meetings and other public meetings held in Council Chambers.
- 4. Patrol Vehicle \$66,000 The average life of a patrol vehicle is approximately 3-5 years. The Town "hot seats" vehicles, with each vehicle accumulating approximately 30,000 to 40,000 miles per year. This purchase will replace one vehicle which has over 100,000 miles.
- 5. Other Town Vehicles \$151,000 There is a replacement schedule for administrative vehicles. This vehicle will replace one of the older vehicles which has a significant amount of mileage. This will replace the Town Manager's administrative vehicle, one Building Department inspectors truck and the older Public Works truck.

It is worth mentioning that the Town Council has authorized the upgrade of the Public Safety building for the fiscal year 2024. The full cost of the project has been allocated for fiscal year 2024, but as the project may take up to a year to finish, it is anticipated that a budget adjustment will be necessary in fiscal year 2025 to account for any remaining parts of the project.

LOCATION: TOWN COUNCIL

	Projected			Budgeted			
PROJECT(S)	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	TOTAL
Furniture & Equipment						-	
AV System	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Council Chamber Seating	2,671	<u> </u>					
Total	\$ 2,671	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
LOCATION: TOWN MANAGER							
	Projected			Budgeted			
PROJECT(S)	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	TOTAL
Vehicles		_					
Administrative Vehicles	\$ -	\$ 41,000	\$ -		\$ -	\$ -	\$ 41,000
Total	\$ -	\$ 41,000	\$ -	\$ -	\$ -	\$ -	\$ 41,000
LOCATION: FINANCE							
	Projected			Budgeted			
PROJECT(S)	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	TOTAL
Furniture & Equipment						-	
Copier	\$ -	- \$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000
Total	\$ -	. \$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000
LOCATION: POSTAL CENTER				-		= 	: =====
	Projected			Budgeted			
PROJECT(S)	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	TOTAL
Furniture & Equipment							
Postage meter/scale	\$ -	- \$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ 15,000

LOCATION: PUBLIC WORKS

	Projected			Budgeted											
PROJECT(S)		FY 2024		FY 2025	F	Y 2026	F	Y 2027	F	Y 2028	F	Y 2029		TOTAL	
Vehicles															
Pickup Truck	\$	-	\$	60,000	\$	-	\$	-	\$	-	\$	69,458	\$	129,458	
Enclosed Cargo Trailer		-		6,500		-		-		-		-		6,500	
Vehicles		-		66,500		-		-		-		69,458		135,958	
Total	\$	-	\$	66,500	\$	_	\$	-	\$	-	\$	69,458	\$	135,958	
LOCATION: GENERAL ADMINISTRATION															
		Projected					Budgeted								
PROJECT(S)		FY 2024		FY 2025 FY 2026		Y 2026	FY 2027		FY 2028		FY 2029			TOTAL	
Building Improvements		_		_											
Town Building Rehabilitation	\$	1,300,000	* \$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Door Replacements		13,893		-		-		-		-		-		-	
Air Conditioner Replacements		5,902		9,500		10,000		10,500		11,000		11,500		52,500	
Building Improvements		1,319,795		9,500		10,000		10,500		11,000		11,500		52,500	
Furniture & Equipment															
Landscape Lighting		-		20,000		-		-		-		-		20,000	
Furniture & Equipment		-		20,000		-		-		-		-		20,000	
Total	\$	1,319,795	\$	29,500	\$	10,000	\$	10,500	\$	11,000	\$	11,500	\$	72,500	

FY 2026

FY 2025

Budgeted

FY 2027

FY 2028

FY 2029

Projected

FY 2024

LOCATION: CEMETERY

PROJECT(S)

Improvements other than buildings												
Irrigation Upgrade	\$	45,000	\$	- \$	-	\$	- \$	-	\$	-	\$	-
Total	\$	45,000	\$	- \$	-	\$	- \$	-	\$		\$	-
LOCATION: IT/MIS												
	Pi	rojected				Budgete	t t					
PROJECT(S)	F	Y 2024	FY 2025	FY 2	2026	FY 202	7	FY 2028	FY 20	29	Т	TOTAL
Furniture & Equipment												
Computer Servers	\$	-	\$	- \$	-	\$	- \$	15,000	\$	-	\$	15,000
Town-wide VOIP Phone System		40,000		-	-		-	-		-		-
Furniture & Equipment		40,000		-	-		-	15,000				15,000
Total	\$	40,000	\$	- \$	-	\$	- \$	15,000	\$		\$	15,000
LOCATION: PUBLIC SAFETY												
	Pi	ojected				Budgete	t					
PROJECT(S)	F	Y 2024	FY 2025	FY 2	2026	FY 202	7	FY 2028	FY 20	29	Т	TOTAL
Furniture & Equipment												
Air Packs (SCBA)		150,000		-	-		-	-		-		-
Cutter, Spreader, Ram Rescue Tool		48,996		-	-		-	-		-		-
Incar Video		15,000		-	-		-	-		-		-
Message Board		-	18,00	0	-		-	-		-		18,000
Active Shooter Kits		-		-	-		-	20,000		-		20,000
SWAT Vests		-		-	-		-	15,000		-		15,000
EMS Simulation Training Dummes		-	10,00	00	-		-	-		-		10,000
Fire Hose		-	15,00	00	-		-	-		-		15,000
K12 Saw		-	7,00	0	-		-	-		-		7,000
Deluge Gun		-	10,00	0	-		-	-		-		10,000
TIC		-	6,00	0	-		-	-		-		6,000
Furniture & Equipment		213,996	66,00					35,000				101,000

TOTAL

LOCATION: PUBLIC SAFETY (cont.)

	Projected				Budgeted					
PROJECT(S)	FY 2024	FY 2025	FY	2026	FY 2027	F	Y 2028	F	Y 2029	TOTAL
Vehicles	 									
Ambulance	400,000	400,000		-	-		-		-	400,000
Patrol Vehicles	63,000	66,000		69,000	72,000		76,000		80,000	363,000
Patrol Cycle	1,871	-		-	-		-		-	-
Boat Engine Replacement	17,255	-		-	-		-		-	-
Administrative Vehicles	57,000	-		62,000	-		67,000		-	129,000
ATV	12,048	-		15,000	-		-		-	15,000
Fire Engine	-	-	7	750,000	-		-		-	750,000
Ladder Fire Truck	-	-		-	1,300,000		-		-	1,300,000
Vehicles	 551,174	466,000	8	396,000	1,372,000		143,000		80,000	2,957,000
Total	\$ 765,170	\$ 532,000	\$ 8	396,000	\$ 1,372,000	\$	178,000	\$	80,000	\$3,058,000
*ARPA funds were partually used										
					Budgeted					
PROJECT(S)		FY 2025	FY	2026	FY 2027	F	Y 2028	F	Y 2029	TOTAL
Total Capital Purchases	\$ 2,172,636	\$ 769,000	\$ 9	921,000	\$ 1,392,500	\$	204,000	\$	160,958	\$3,447,458

Capital Outlay Reserves

				Buc	lgeted		
PROJECT(S)	FY 2024	FY 2025	FY 2026	F۱	Y 2027	FY 2028	FY 2029
Estimated Beginning Balance	 709,129	\$ (71,495)	\$ (1,091)	\$	(74,293)	\$ (610,517)	\$ 50,321
Discretionary Sales Surtax Revenue	849,192	839,404	847,798		856,276	864,839	873,487
ARPA Funds	542,820	-	-		-	-	-
Capital Lease Proceeds	-	-	-		-	-	-
Estimated General Capital Outlay	(2,172,636)	(769,000)	(921,000)	(1,	392,500)	(204,000)	(160,958)
Estimated Ending Balance	\$ (71,495)	\$ (1,091)	\$ (74,293)	\$ (610,517)	\$ 50,321	\$ 762,851

TOWN OF INDIAN RIVER SHORES, FLORIDA CAPITAL IMPROVEMENTS PROGRAM - ROAD DRAINAGE PROJECTS FISCAL YEARS 2025 THROUGH 2029

	Funding	P	Projected				TOTAL	TOTAL			
PROJECT(S)	Source		FY 2024		FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 25/29	PROJECT
Road Projects											
Pebble Lane	Gen		77,000		230,000	-	-	-	-	230,000	307,000
Beachcomber Lane	Gen		46,000		476,000	-	-	-	-	476,000	522,000
Reef Lane	Gen		-		82,500	250,000	-	-	-	332,500	332,500
Surf Lane	Gen		-		-	77,000	230,000	-	-	307,000	307,000
Sago Palm	Gen		-		-	-	118,250	367,000	-	485,250	485,250
Sunrise Terrace	Gen		-		-	-	-	145,750	542,000	687,750	687,750
Total Project Costs		\$	123,000	\$	788,500	\$ 327,000	\$ 348,250	\$ 512,750	\$ 542,000	\$ 2,518,500	\$ 2,641,500

Infrastructure Replacement Reserves

PROJECT(S)	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Estimated Beginning Balance	 778,680	\$ 1,005,680	\$ 567,180	\$ 590,180	\$ 591,930	\$ 429,180
Additions to the Reserve	350,000	350,000	350,000	350,000	350,000	350,000
Deductions from Reserve	(123,000)	(788,500)	(327,000)	(348,250)	(512,750)	(542,000)
Estimated Ending Balance	\$ 1,005,680	\$ 567,180	\$ 590,180	\$ 591,930	\$ 429,180	\$ 237,180

Future Road Projects Beyond 2029

Roadway		Estin	nated Cost
Fred Tuerk	R&O/Gen		570,000
Old Winter Beach Boulevard	R&O/Gen		340,000
		\$	910,000

Road Projects schedule is subject to changed based on maintenance, needs and funding opportunities.

Gen - Funds are designated from the General Capital Reserves/Infrastructure Replacement Reserves

R&O - Funds are designated from the Road & Offsite Drainage Fund

TOWN OF INDIAN RIVER SHORES, FLORIDA CAPITAL IMPROVEMENTS PROGRAM - PLANNING, ZONING AND BUILDING FUND FISCAL YEARS 2025 THROUGH 2029

	P	rojected												
PROJECT(S)	FY 2024		FY 2025		FY 2026		FY 2027		FY 2028		FY 2029		TOTAL	
Building Improvements														
Door Replacements	\$	13,385	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	
Building Improvements		13,385		-		_		-		-		-	-	
Furniture & Equipment														
I-Pad		-		-		-		-		9,500		-	9,500	
Copier		-		-		-		8,115		-		-	8,115	
Scanner		-		-		12,000		-		-		-	12,000	
Vehicles		-		50,000		-		-		60,000		-	110,000	
Furniture & Equipment		-		50,000		12,000		8,115		69,500		-	139,615	
Total	\$	13,385	\$	50,000	\$	12,000	\$	8,115	\$	69,500	\$	-	\$ 139,615	